STATE OF SOUTH DAKOTA OFFICE OF PROCUREMENT MANAGEMENT 523 EAST CAPITOL AVENUE PIERRE, SOUTH DAKOTA 57501-3182

Media Planning Strategy and Awareness Campaign for the Division of Behavioral Health

PROPOSALS ARE DUE NO LATER THAN MARCH 14, 2022 BY 5 PM CDT

RFP 2455 BUYER: Division of Behavioral Health POC: Dawson Lewis

Dawson.Lewis@state.sd.us

READ CAREFULLY

FIRM NAME:	AUTHORIZED SIGNATURE: (Digital Signature allowed)
ADDRESS:	TYPE OR PRINT NAME:
CITY/STATE:	TELEPHONE NO:
ZIP (9 DIGIT):	FAX NO:
FEDERAL TAX ID#:	E-MAIL:
PRIMARY CONTACT INFORMATION	
CONTACT NAME:	TELEPHONE NO:
FAX NO:	E-MAIL:

1.0 GENERAL INFORMATION

1.1 PURPOSE OF REQUEST FOR PROPOSAL (RFP)

The Department of Social Services, Division of Behavioral Health (DBH) is seeking a qualified vendor to develop a five-year strategic plan to support an all-encompassing statewide campaign of publicly funded behavioral health services. The plan shall support the de-stigmatization of behavioral health disorders, provide education and awareness to available resources and supports including 211 as a general information resource option, 1-800-920-4343 for behavioral health resource information and 988 as the behavioral health crisis line effective July of 2022; incorporate messaging with current awareness campaigns supported by the DBH including the support of social marketing efforts to maximize and support public engagement; and support publicly funded behavioral health providers with activities to promote localized efforts, building upon the statewide campaign.

1.2 ISSUING OFFICE AND RFP REFERENCE NUMBER

The Division of Behavioral Health is the issuing office for this document and all subsequent addenda relating to it, on behalf of the State of South Dakota, Department of Social Services. The reference number for the transaction is RFP 2455. Refer to this number on all proposals, correspondence, and documentation relating to the RFP.

Please refer to the Department of Social Services website link for the RFP, http://dss.sd.gov/keyresources/rfp.aspx, any related questions/answers, changes to schedule of activities, amendments, etc.

1.3 LETTER OF INTENT

All interested offerors are requested to submit a non-binding Letter of Intent to respond to this RFP. While preferred, a Letter of Intent is not mandatory to submit a proposal.

The letter of intent must be received by email in the Department of Social Services by no later than January 4, 2022 by 5 PM CDT and must be addressed to Dawson.Lewis@state.sd.us. Place the following, exactly as written, in the subject line of your email: RFP 2455 Letter of Intent. Be sure to reference the RFP number in any attached letter or document.

1.4 SCHEDULE OF ACTIVITIES (SUBJECT TO CHANGE)

RFP Publication December 17, 2021 Letter of Intent to Respond Due January 4, 2022 Deadline for Submission of Written Inquiries January 19, 2022 Responses to Offeror Questions February 8, 2022 Request Secured File Transfer Protocol (SFTP) March 4, 2022 March 14, 2022, 5:00 pm CDT **Proposal Submission** April 1-April 15, 2022 Oral Presentations for Top Three/Five Proposals Anticipated Award Decision/Contract Negotiation May 13, 2022

1.5 SUBMITTING YOUR PROPOSAL

All proposals must be completed and received in the Department of Social Services by the date and time indicated in the Schedule of Activities.

Proposals received after the deadline will be late and ineligible for consideration.

Proposals maybe submitted as PDFs via Secured File Transfer Protocol (SFTP). Offerors must request an SFTP folder no later than March 4, 2022 by 5 PM CDT, by emailing Dawson Lewis at the email indicated on page one. The subject line must be *RFP 2455 SFTP Request*. The email should contain the name and the email of the person who will be responsible for uploaded the document(s).

Please note, offeror will need to work with their own technical support staff to set up an SFTP compatible software on offeror's end. While the State of South Dakota can answer questions, State of South Dakota is not responsible for the software required.

No proposal may be accepted from, or any contract or purchase order awarded to any person, firm or corporation that is in arrears upon any obligations to the State of South Dakota, or that otherwise may be deemed irresponsible or unreliable by the State of South Dakota.

1.6 CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY AND VOLUNTARY EXCLUSION – LOWER TIER COVERED TRANSACTIONS

By signing and submitting this proposal, the offeror certifies that neither it nor its principals is presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation, by any Federal department or agency, from transactions involving the use of Federal funds. Where the offeror is unable to certify to any of the statements in this certification, the bidder shall attach an explanation to their offer.

1.7 NON-DISCRIMINATION STATEMENT

The State of South Dakota requires that all contractors, vendors, and suppliers doing business with any State agency, department, or institution, provide a statement of non-discrimination. By signing and submitting their proposal, the offeror certifies they do not discriminate in their employment practices with regard to race, color, creed, religion, age, sex, ancestry, national origin or disability.

1.8 RESTRICTION OF BOYCOTT OF ISRAEL

For contractors, vendors, suppliers, or subcontractors with five (5) or more employees who enter into a contract with the State of South Dakota that involves the expenditure of one hundred thousand dollars (\$100,000) or more, by submitting a response to this solicitation or agreeing to contract with the State, the bidder or offeror certifies and agrees that the following information is correct:

The bidder or offeror, in preparing its response or offer or in considering proposals submitted from qualified, potential vendors, suppliers, and subcontractors, or in the solicitation, selection, or commercial treatment of any vendor, supplier, or subcontractor, has not refused to transact business activities, has not terminated business activities, and has not taken other similar actions intended to limit its commercial relations, related to the subject matter of the bid or offer, with a person or entity on the basis of Israeli national origin, or residence or incorporation in Israel or its territories, with the specific intent to accomplish a boycott or divestment of Israel in a discriminatory manner. It is understood and agreed that, if this certification is false, such false certification will constitute grounds for the State to reject the bid or response submitted by the bidder or offeror on this project and terminate any contract awarded based on the bid or response. The successful bidder or offeror further agrees to provide immediate written notice to the contracting executive branch agency if during the term of the contract it no longer complies with this certification and agrees such noncompliance may be grounds for contract termination.

1.9 MODIFICATION OR WITHDRAWAL OF PROPOSALS

Proposals may be modified or withdrawn by the offeror prior to the established due date and time.

No oral, telephonic, telegraphic or facsimile responses or modifications to informal, formal bids, or Request for Proposals will be considered.

1.10 OFFEROR INQUIRIES

Offerors may email inquiries concerning this RFP to obtain clarification of requirements. No inquiries will be accepted after January 19, 2022 by 5 PM CDT. Email inquiries must be sent to Dawson.lewis@state.sd.us with the following wording, exactly as written, in the subject line: *RFP 2455 Questions*.

The Department of Social Services (DSS) will respond to offerors' inquiries by posting offeror aggregated questions and Department responses on the DSS website at http://dss.sd.gov/keyresources/rfp.aspx no later than by 5 PM CDT. For expediency, DSS may combine similar questions. Offerors may not rely on any other statements, either of a written or oral nature, that alter any specification or other term or condition of this RFP. Offerors will be notified in the same manner as indicated above regarding any modifications to this RFP.

1.11 PROPRIETARY INFORMATION

The proposal of the successful offeror(s) becomes public information. Proprietary information can be protected under limited circumstances such as client lists and non-public financial statements. Pricing and service elements are not considered proprietary. An entire proposal may not be marked as proprietary. *Offerors must clearly identify in the Executive Summary and mark in the body of the proposal any specific proprietary information they are requesting to be protected.* The Executive Summary must contain specific justification explaining why the information is to be protected. Proposals may be reviewed and evaluated by any person at the discretion of the State. All materials submitted become the property of the State of South Dakota and may be returned only at the State's option.

1.12 LENGTH OF CONTRACT

The purchase of service contract will be issued for a period of three (3) years with an anticipated start date of **July 1**, **2022 to May 31**, **2025**. The option of renewal for year four (4) and five (5) are dependent on the Offeror's performance in implementing the services as outlined.

1.13 GOVERNING LAW

Venue for any and all legal action regarding or arising out of the transaction covered herein shall be solely in Hughes County, State of South Dakota. The laws of South Dakota shall govern this transaction.

1.14 DISCUSSIONS WITH OFFERORS (ORAL PRESENTATION/NEGOTIATIONS)

An oral presentation by an offeror to clarify a proposal may be required at the sole discretion of the State. However, the State may award a contract based on the initial proposals received without discussion with the offeror. If oral presentations are required, they will be scheduled after the submission of proposals. Oral presentations will be made at the offeror's expense.

This process is a Request for Proposal/Competitive Negotiation process. Each Proposal shall be evaluated, and each respondent shall be available for negotiation meetings at the State's request. The State reserves the right to negotiate on any and/or all components of every proposal submitted. From the time the proposals are submitted until the formal award of a contract, each proposal is considered a

working document and as such, will be kept confidential. The negotiation discussions will also be held as confidential until such time as the award is completed.

2.0 STANDARD AGREEMENT TERMS AND CONDITIONS

Any contract or agreement resulting from this RFP will include, at minimum, the State's standard terms and conditions as seen in Attachment A. As part of the negotiation process, the contract terms listed in Attachment A may be altered or deleted. The offeror should indicate in their response any issues they have with any specific contract terms. If the offeror does not indicate any contract term issues, then the State will assume the terms are acceptable.

3.0 SCOPE OF WORK

The South Dakota Department of Social Services' (DSS) mission is to strengthen and support individuals and families by promoting cost effective and comprehensive services in connection with our partners that foster independent and healthy families. Within DSS, the Division of Behavioral Health (DBH) contracts with community mental health centers (CMHC) across the state to provide quality mental health treatment services to both adults and youth identified with mental health issues, with priority given to adults with a Serious Mental Illness (SMI) and children with Serious Emotional Disturbance (SED). Services provided include screenings and assessments, specialized outpatient services, individual therapy, group therapy, and crisis intervention.

The DBH also contracts with substance use disorder prevention and treatment providers across the state. Community prevention coalitions focus on community, youth, and young adults to promote healthy lifestyles. In addition, three Prevention Resource Centers provide technical assistance and training to promote wellness within their regions. Substance use disorder treatment providers utilize a full continuum of treatment services for youth and adults with identified substance use issues, with priority given to pregnant women (including pregnant women who inject drugs), persons who inject drugs, women with dependent children, and adolescents with a substance use disorder. Services include screenings and assessments, early intervention, detoxification, outpatient, and residential treatment services.

In 2020 a needs assessment and gap analysis was conducted for DBH. A key finding and recommendation of the final report was to continue public education campaigns that target stigma related to behavioral health conditions and suicide prevention. Previously, the DBH has supported several targeted behavioral health campaigns; BeTheOne (youth suicide prevention); AvoidOpioid; 605 Strong (disaster behavioral health supports); and onmeth.com as the meth prevention message. Although these campaigns are successful in themselves, the DBH is looking for assistance to raise awareness around general behavioral health services and supports in addition to the targeted awareness campaigns.

Effective July 2022, the National Suicide Prevention Lifeline will be transitioning from 1-800-273-8255 to the three-digit number, 988. The DBH is the lead state agency in supporting this transition, as well as working with other state agencies to support the Governor's efforts to reduce deaths by suicide in South Dakota. Currently the Helpline Center answers the National Suicide Prevention Lifeline for callers in South Dakota. It is anticipated the Helpline Center will continue to answer the line as it transitions to 988. In addition, the DSS contracts with the Helpline Center to support 211 service statewide providing social service resource information to callers. With 988 being implemented, the DBH will raise awareness around 988 within South Dakota as well as provide clarification as to the role of 211.

As a result of the above-described services and activities, the DBH is seeking a qualified vendor to develop a five-year strategic plan to support an all-encompassing statewide campaign of publicly funded behavioral health services. The goal is to destigmatize behavioral health disorders, support education and awareness to prevent individuals from engaging in unhealthy behaviors, support making it ok to reach out for help, and to ensure individuals know where to go when seeking behavioral health services and supports.

The plan shall promote education and awareness around resources and supports available including, 211 as a general information resource option, 1-800-920-4343 for behavioral health resource information and 988 as the

behavioral health crisis line effective July 2022.

The plan shall incorporate messaging with current awareness campaigns supported by the DBH, provide guidance and support on social media marketing efforts to maximize and support public engagement; and take into consideration key dates such as Mental Health Awareness Month and National Prevention Week in May, National Suicide Prevention Month and National Recovery Month in September, National Prescription Drug Take Back Day in April and October, Mental Illness Awareness Week in October, and International Survivors of Suicide Loss Day in November.

The plan shall also include options to support publicly funded behavioral health providers with activities to promote awareness through localized educational campaigns, social media marketing and other strategies as identified by the provider.

Lastly, the DBH is interested in monitoring the impact of effort to de-stigmatize behavioral health disorders by identifying key performance indicators and developing a survey mechanism to measure pre-campaign, during the campaign and post-campaign.

In total, the DBH has approximately \$2,000,000 to support this project and approximately \$250,000 to support ongoing costs. Although this is the anticipated budget, the DBH remains flexible on proposals to ensure the intent of the RFP is carried out effectively and can be supported and built off of in future years.

The qualified offeror will be responsible for the following:

- Developing a comprehensive five-year education/awareness strategic plan in collaboration with the DBH including the following:
 - o Identify and recommend media goals, including social media strategies.
 - Identify key target audiences.
 - Assist the DBH with establishing benchmarks.
 - Identify key performance indicators (KPI) to measure media performance and effectiveness.
 - Recommend social media marketing tactics across various media platforms.
 - Provide ongoing support to monitor progress toward achieving identified strategic objectives and goals.
- Developing an educational campaign for publicly funded behavioral health services including the following:
 - Campaign must support or incorporate the following on-going awareness campaigns:
 - BeTheOne (suicide prevention)
 - AvoidOpioid (Opioid awareness and prevention)
 - 605 Strong (Disaster Behavioral Health Supports)
 - Onmeth.com (meth prevention)
 - Provide support and recommendations for content marketing:
 - Recommend relevant content topics
 - Recommend best practices
 - Create content calendar that aligns with the five-year media strategy.
 - Assist the DBH with establishing campaign specific benchmarks.
 - o Identify key performance indicators (KPI) to measure media performance and effectiveness.
 - Propose additional strategies to increase awareness of publicly funded behavioral health services.
 - Recommend new opportunities as appropriate, such as platforms, tools, trends, etc.
 - Submit monthly and annual reports summarizing media performance and effectiveness of the campaign, and on-going social marketing efforts based on identified KPI and benchmarks.
- Be in regular contact with the DBH, including attending periodic status calls and, at minimum, monthly strategy meetings, and monthly status reports.
- Complete final report at the end of the project to include the following:
 - Executive Summary
 - Summary of the effectiveness of the campaign.
 - Summary of media strategic plan progress made, including goals met and not met.

The proposal must describe how the offeror will:

3.1 Five-Year Media Strategy:

- 3.1.1 Describe your approach for developing a comprehensive five-year strategic plan and how you will use that approach to work collaboratively with the DBH. Please provide two examples of how you have developed and executed a similar strategic plan.
- 3.1.2 Identify the supporting team members and how they will manage strategic and tactical duties, including who will provide strategic leadership and ongoing support to the DBH.
- 3.1.3 Describe your approach for establishing benchmarks and key performance indicators to support a comprehensive five-year strategic plan including reduction of stigma associated with behavioral health disorders and increased awareness around resources and supports.

3.2 All-encompassing media campaign for publicly funded behavioral health services. 3.2.1 OVERALL SCOPE:

- 3.2.1.1 Develop and produce an effective South Dakota-specific, all-encompassing behavioral health awareness campaign that de-stigmatizes behavioral health disorders, raises awareness around prevention efforts, treatment resources, as well as awareness around 211 as a general informational resource option; 1-800-920-4343 for behavioral health resource information; and 988 for behavioral health crisis support. In addition, your approach must include how existing, on-going campaigns are included as part of the all-encompassing campaign.
- 3.2.1.2 Describe the process for the migration of data from existing campaigns into your oversight and/or working collaboratively with the vendors of the existing campaigns.
- 3.2.1.3 Describe your approach to plan, negotiate, and buy statewide media to effectively reach all South Dakotans and maximize budget. Anyone can be affected by a behavioral crisis and need to know where/how to find services, therefore, campaign messaging should reach a broad audience.
- 3.2.1.4 Identify team members who will support the awareness campaign, including providing access to senior talent.
- 3.2.2 GENERAL EXPECTATIONS: The offeror will agree to provide a full range of health communications and marketing services under the direction of a responsive client service team. The campaign requires regular contact with the DBH, periodic status calls and monthly strategy meetings, and monthly status reports. The Offeror will agree to assist the DBH in the creation and/or procurement, production, and dissemination of components of the campaign.
- 3.2.3 CAMPAIGN EFFECTIVENESS: Describe your approach for establishing benchmarks and key performance indicators to show effectiveness of an all-encompassing media campaign. Please provide two examples of successful public health campaigns and the benchmarks and key performance indictors utilized to measure their effectiveness.
- 3.2.4 RESEARCH SERVICES: Describe your approach to execute and produce research-driven and evidence-based advertising and marketing campaign strategies through analysis of national, regional, and state research. The Offeror will refine strategies with qualitative or quantitative research methods, including but not limited to focus groups, surveys, online testing, etc. to pre-test strategies, concepts, slogans, or messages. Importance will be placed on the Offeror's ability to produce a research-driven media campaign, including audience delivery, cost, and efficiency analysis.
- 3.2.5 CREATIVE SERVICES: The Offeror will agree to work collaboratively with State staff on creative development including but not limited to the following: advertising concepts, messages, themes, slogans, design of advertising and publication layouts, production of videos from concept through storyboard to final production, copywriting for print, video, radio, television, social and digital media,

- digital photo collection (South Dakota specific), design of promotional items, and web development. The Offeror will agree to consider all materials, evaluations, reports, recommendations, documents, drawings, plans, specifications, technical data and information, copyrights, patents, licenses or other products produced as a result of the services rendered under this Agreement the sole property of the State, except for photography with previous copyrights.
- 3.2.6 DEVELOPMENT, PRINTING, AND PROMOTION PROCUREMENT: The Offeror will agree to be responsible for developing and designing documents in formats suitable for print and web, for printing of advertising, public relations, and promotional materials, and for providing specifications for the production of printed materials and promotional items as agreed upon with the State for purchase through the State procurement system.
- 3.2.7 MEDIA PURCHASE/PLACEMENT SERVICES: The Offeror will agree to evaluate media and provide schedules that deliver advertising in appropriate media environments to the specified audience efficiently and at satisfactory levels. The Offeror will be asked to evaluate and execute media plans which may include, but are not limited to, television, radio, print, social, digital, and out-of-home media outlets. The Offeror will process all invoices from media outlets and provide the State with an itemized monthly bill as directed by the State. Offeror may also be required to provide cost, delivery, efficiency, and bonus value summaries as directed by the State.
- 3.2.8 DIGITAL/SOCIAL MEDIA SERVICES: The Offeror will agree to develop content, maintain, track, monitor, provide reports and implement strategies to increase reach and engagement of appropriate websites and social media accounts. The Offeror will provide expertise in use of appropriate digital communication strategies and Internet-based communication tools like longer-form videos and native advertising.
- 3.2.9 VIDEO, DVD, TV, MOTION PICTURE AND OTHER ADVERTISING SERVICES: The Offeror will agree to produce messages in video appropriate for digital and social media platforms (i.e. Facebook, Instagram, Snapchat, etc.), DVD, TV and or motion picture quality formats satisfactory to the State. The Offeror may be required to research the availability and success of outside sources of multimedia and procure these services for use in the South Dakota advertising campaign. Prior experience in these areas is preferred.
- 3.2.10 PLANNING AND PROGRESS REPORTING: The Offeror will agree to provide a detailed campaign plan satisfactory to the State that outlines the overall campaign strategy; campaign budget; and development and placement timelines within one (1) month of award. The Offeror will be required to provide monthly written progress reports by the 10th of the month in a format agreed upon with the State. The Offeror may be asked to provide periodic written reports related to specific projects throughout the contract period.
- 3.2.11 PUBLIC RELATIONS SERVICES: The Offeror will agree to work collaboratively with STATE staff on public relations efforts including but not limited to the following: talking points, press releases, op-eds, media kits, and event planning and coordination.
- 3.2.12 SPECIAL PROJECTS: The Offeror may be asked to provide services on a per-project basis in support of the collaborative efforts of the State. Describe your approach to accommodate these services.
- 3.2.13 FINAL REPORT: The Offeror must agree to provide a final report at the end of the project to include an executive summary, summary of the effectiveness of the all-encompassing media campaign, and summary of strategic plan progress made, including goals met and not met.

4.0 PROPOSAL REQUIREMENTS AND COMPANY QUALIFICATIONS

4.1 The offeror is cautioned that it is the offeror's sole responsibility to submit information related to the evaluation categories and that the State of South Dakota is under no obligation to solicit such information if it is not

- included with the proposal. The offeror's failure to submit such information may cause an adverse impact on the evaluation of the proposal.
- 4.2 Offeror's Contacts: Offerors and their agents (including subcontractors, employees, consultants, or anyone else acting on their behalf) must direct all their questions or comments regarding the RFP, the evaluation, etc. to the point of contact of the buyer of record indicated on the first page of this RFP. Offerors and their agents may not contact any state employee other than the buyer of record regarding any of these matters during the solicitation and evaluation process. Inappropriate contacts are grounds for suspension and/or exclusion from specific procurements. Offerors and their agents who have questions regarding this matter should contact the buyer of record.
- 4.3 The offeror **maybe** required to submit a copy of their most recent independently audited financial statements.
- 4.4 Provide the following information related to at least three previous and current service/contracts performed by the offeror's organization which are similar to the requirements of this RFP. Provide this information for any service/contract that has been terminated, expired or not renewed in the past three years:
 - a. Name, address and telephone number of client/contracting agency and a representative of that agency who may be contacted for verification of all information submitted;
 - b. Dates of the service/contract: and
 - c. A brief, written description of the specific prior services performed and requirements thereof.
- 4.5 CREATIVE PORTFOLIO: Provide a portfolio of concise descriptions and samples of your public health and/or prevention marketing experience. Include two (2) examples of each of the following:
 - 4.5.1 TV ads:
 - 4.5.2 Radio ads:
 - 4.5.3 Print ads designed for newspaper publication;
 - 4.5.4 Print ads designed for magazine or event program publications;
 - 4.5.5 URL addresses of agency-designed websites;
 - 4.5.6 Layout images of brochures or other collateral material:
 - 4.5.7 Examples of Internet ads; including mobile and social media platforms; and
 - 4.5.8 Images of out-of-home advertisements.
- 4.6 PHOTOGRAPHY: Briefly describe the photographic resources (still and video) at your disposal. Photographs (and video) consistent with the settings and populations in South Dakota are needed for a variety of marketing and communication applications. It is the desire of the State to build an appropriate photo collection to use for Department materials and publications. (max 1 page)
- 4.7 PUBLIC RELATIONS: Briefly describe your agency's experience with public relations related to public health awareness issues. Discuss success in media advocacy and earned media efforts. Provide appropriate examples. (max 1 page)
- 4.8 SOCIAL MEDIA: Briefly describe the agency's process for maintaining, analyzing, and promoting social media accounts. Discuss how your agency integrates social media into overall campaigns, including content development, promotions strategies and monitoring processes. Include example documents of social media editorial calendars and social media reports. (max 1 page)

- 4.9 MARKET RESEARCH: Discuss your agency's research capabilities and experience in conducting original market research during the campaign planning process. Provide up to two appropriate examples that demonstrate capabilities. Include a paragraph on secondary research in media planning. (max 2 pages)
- 4.10 FEE SCHEDULE: Include an Offeror fee schedule/billing for services for an account of this size. Include account management, research, creative development, production, media placement, web development and public relations. If you have different categories or services within these categories, please note that in the fee schedule.
- 4.11 The offeror must submit information that demonstrates their availability and familiarity with the locale in which the project (s) are to be implemented.
- 4.12 The offeror must detail examples that document their ability and proven history in handling special project constraints.
- 4.13 The offeror must describe their proposed project management techniques.
- 4.14 If an offeror's proposal is not accepted by the State, the proposal will not be reviewed/evaluated.

5.0 PROPOSAL RESPONSE FORMAT

- 5.1 Only a PDF copy shall be submitted.
 - 5.1.1 As outlined in section 1.5 "SUBMITTING YOUR PROPOSAL" proposals shall only be submitted electronically via SFTP.
 - 5.1.2 The proposal should be page numbered and should have an index and/or a table of contents referencing the appropriate page number.
- 5.2 All proposals must be organized and a page with labels for the following headings:
 - 5.2.1 **RFP Form**. The State's Request for Proposal form completed and signed.
 - 5.2.2 Executive Summary. The one- or two-page executive summary is to briefly describe the offeror's proposal. This summary should highlight the major features of the proposal. It must indicate any requirements that cannot be met by the offeror. The reader should be able to determine the essence of the proposal by reading the executive summary. Proprietary information requests should be identified in this section.
 - 5.2.3 **Detailed Response.** This section should constitute the major portion of the proposal and must contain at least the following information:
 - 5.2.3.1 A complete narrative of the offeror's assessment of the work to be performed, the offeror's ability and approach, and the resources necessary to fulfill the requirements. This should demonstrate the offeror's understanding of the desired overall performance expectations.
 - 5.2.3.2 A specific point-by-point response, in the order listed, to each requirement in the RFP as detailed in Sections 3 and 4. The response should identify each requirement being addressed as enumerated in the RFP.
 - 5.2.3.3 A clear description of any options or alternatives proposed.

5.2.4 **Cost Proposal.** Cost will be evaluated independently from the technical proposal. Offerors may submit multiple cost proposals. All costs related to the provision of the required services must be included in each cost proposal offered.

See section 7.0 for more information related to the cost proposal.

6.0 PROPOSAL EVALUATION AND AWARD PROCESS

- 6.1 After determining that a proposal satisfies the mandatory requirements stated in the Request for Proposal, the evaluator(s) shall use subjective judgment in conducting a comparative assessment of the proposal by considering each of the following criteria listed in order of importance:
 - 6.1.1 Record of past performance, including price and cost data from previous projects, quality of work, ability to meet schedules, cost control, and contract administration;
 - 6.1.2 Specialized expertise, capabilities, and technical competence as demonstrated by the proposed approach and methodology to meet the project requirements;
 - 6.1.3 Cost proposal.
 - 6.1.4 Resources available to perform the work, including any specialized services, within the specified time limits for the project;
 - 6.1.5 Proposed project management techniques;
 - 6.1.6 Familiarity with the project locale;
 - 6.1.7 Availability to the project locale, and
 - 6.1.8 Ability and proven history in handling special project constraints
- 6.2 Experience and reliability of the offeror's organization are considered subjectively in the evaluation process. Therefore, the offeror is advised to submit any information which documents successful and reliable experience in past performances, especially those performances related to the requirements of this RFP.
- 6.3 The qualifications of the personnel proposed by the offeror to perform the requirements of this RFP, whether from the offeror's organization or from a proposed subcontractor, will be subjectively evaluated. Therefore, the offeror should submit detailed information related to the experience and qualifications, including education and training, of proposed personnel.
- 6.4 The State reserves the right to reject any or all proposals, waive technicalities, and make award(s) as deemed to be in the best interest of the State of South Dakota.
- 6.5 **Award:** The requesting agency and the highest ranked offeror shall mutually discuss and refine the scope of services for the project and shall negotiate terms, including compensation and performance schedule.
 - 6.5.1 If the agency and the highest ranked offeror are unable for any reason to negotiate a contract at a compensation level that is reasonable and fair to the agency, the agency shall, either orally or in writing, terminate negotiations with the contractor. The agency may then negotiate with the next highest ranked contractor.
 - 6.5.2 The negotiation process may continue through successive offerors, according to agency ranking, until an agreement is reached or the agency terminates the contracting process.

6.5.3 Only the response of the vendor awarded work becomes public. Responses to work orders for vendors not selected and the evaluation criteria and scoring for all proposals are not public. SDCL 1-27-1.5 and See SDCL 1-27-1.5 and 1-27-1.6.

7.0 COST PROPOSAL

The Offeror must include a cost proposal. In total, the DBH has approximately \$2,000,000 to support a comprehensive media campaign and the development of a five-year strategic plan between year one and year two, and approximately \$250,000 to support on-going costs starting in year three.

The Offeror shall complete and submit *RFP 2455 Attachment B Cost Proposal.xlsx* as part of their final proposal. The cost proposal shall indicate the anticipated costs for year one and year two, and what the anticipated annual ongoing costs starting in year three.

ATTACHMENT A – Sample Contract

STATE OF SOUTH DAKOTA DEPARTMENT OF SOCIAL SERVICES DIVISION OF BEHAVIORAL HEALTH

Consultant Contract For Consultant Services Between

State of South Dakota Department of Social Services DIVISION OF CHILD SUPPORT 700 Governors Drive Pierre, SD 57501-2291

Referred to as Consultant Referred to as State

The State hereby enters into a contract (the "Agreement" hereinafter) for consultant services with the Consultant. While performing services hereunder, Consultant is an independent contractor and not an officer, agent, or employee of the State of South Dakota.

- 1. CONSULTANT'S South Dakota Vendor Number is
- 2. PERIOD OF PERFORMANCE:

This Agreement shall be effective as of June 1, 2021 and shall end on May 31, 2022, unless sooner terminated pursuant to the terms hereof.

Agreement is the result of request for proposal process, RFP #____

- 3. PROVISIONS:
 - A. The Purpose of this Consultant contract:

1.

- 2. Does this Agreement involve Protected Health Information (PHI)? YES () NO (X) If PHI is involved, a Business Associate Agreement must be attached and is fully incorporated herein as part of the Agreement (refer to attachment).
- 3. The Consultant will use state equipment, supplies or facilities.
- B. The Consultant agrees to perform the following services (add an attachment if needed.):

1.

C. The State agrees to:

1.

- 2. Make payment for services upon satisfactory completion of services and receipt of bill. Payment will be in accordance with SDCL 5-26.
- 3. Will the State pay Consultant expenses as a separate item?

YES () NO (X)

If YES, expenses submitted will be reimbursed as identified in this Agreement.

D. The TOTAL CONTRACT AMOUNT will not exceed \$

4. BILLING:

Consultant agrees to submit a bill for services within (30) days following the month in which services were provided. Consultant will prepare and submit a monthly bill for services. Consultant agrees to submit a final bill within 30 days of the Agreement end date to receive payment for completed services. If a final bill cannot be submitted in 30 days, then a written request for extension of time and explanation must be provided to the State.

5. TECHNICAL ASSISTANCE:

The State agrees to provide technical assistance regarding Department of Social Services rules, regulations and policies to the Consultant and to assist in the correction of problem areas identified by the State's monitoring activities.

6. LICENSING AND STANDARD COMPLIANCE:

The Consultant agrees to comply in full with all licensing and other standards required by Federal, State, County, City or Tribal statute, regulation or ordinance in which the service and/or care is provided for the duration of this Agreement. The Consultant will maintain effective internal controls in managing the federal award. Liability resulting from noncompliance with licensing and other standards required by Federal, State, County, City or Tribal statute, regulation or ordinance or through the Consultant's failure to ensure the safety of all individuals served is assumed entirely by the Consultant.

7. ASSURANCE REQUIREMENTS:

The Consultant agrees to abide by all applicable provisions of the following: Byrd Anti Lobbying Amendment (31 USC 1352), Executive orders 12549 and 12689 (Debarment and Suspension), Drug-Free Workplace, Executive Order 11246 Equal Employment Opportunity, Title VI of the Civil Rights Act of 1964, Title VIII of the Civil Rights Act of 1968, Section 504 of the Rehabilitation Act of 1973, Title IX of the Education Amendments of 1972, Drug Abuse Office and Treatment Act of 1972, Comprehensive Alcohol Abuse and Alcoholism Prevention, Treatment and Rehabilitation Act of 1970, Age Discrimination Act of 1975, Americans with Disabilities Act of 1990, Pro-Children Act of 1994, Hatch Act, Health Insurance Portability and Accountability Act (HIPAA) of 1996 as amended, Clean Air Act, Federal Water Pollution Control Act, Charitable Choice Provisions and Regulations, Equal Treatment for Faith-Based Religions at Title 28 Code of Federal Regulations Part 38, the Violence Against Women Reauthorization Act of 2013 and American Recovery and Reinvestment Act of 2009, as applicable; and any other nondiscrimination provision in the specific statute(s) under which application for Federal assistance is being made; and the requirements of any other nondiscrimination statute(s) which may apply to the award.

8. COMPLIANCE WITH EXECUTIVE ORDER 2020-01:

By entering into this Agreement, Consultant certifies and agrees that it has not refused to transact business activities, it has not terminated business activities, and it has not taken other similar actions intended to limit its commercial relations, related to the subject matter of this Agreement, with a person or entity that is either the State of Israel, or a company doing business in or with Israel or authorized by, licensed by, or organized under the laws of the State of Israel to do business, or doing business in the State of Israel, with the specific intent to accomplish a boycott of divestment of Israel in a discriminatory manner. It is understood and agreed that, if this certification is false, such false certification will constitute grounds for the State to terminate this Agreement. Consultant further agrees to provide immediate written notice to the State if during the term of this Agreement it no longer complies with this certification and agrees such noncompliance may be grounds for termination of this Agreement.

9. RETENTION AND INSPECTION OF RECORDS:

The Consultant agrees to maintain or supervise the maintenance of records necessary for the proper and efficient operation of the program, including records and documents regarding applications, determination of eligibility (when applicable), the provision of services, administrative costs, statistical, fiscal, other records, and information necessary for reporting and accountability required by the State. The Consultant shall retain such records for a period of six years from the date of submission of the final expenditure report. If such records are under pending audit, the Consultant agrees to hold such records for a longer period upon notification from the State. The State, through any authorized representative, will have access to and the right to examine and copy all records, books, papers or documents related to services rendered under this Agreement. State Proprietary Information retained in Consultant's secondary and backup systems will remain fully subject to the obligations of confidentiality stated herein until such information is erased or destroyed in accordance with Consultant's established record retention policies.

All payments to the Consultant by the State are subject to site review and audit as prescribed and carried out by the State. Any over payment of this Agreement shall be returned to the State within thirty days after written notification to the Consultant.

10. WORK PRODUCT:

Consultant hereby acknowledges and agrees that all reports, plans, specifications, technical data, drawings, software system programs and documentation, procedures, files, operating instructions and procedures, source code(s) and documentation, including those necessary to upgrade and maintain the software program, State Proprietary Information, as defined in the Confidentiality of Information paragraph herein, state data, end user data, Protected Health Information as defined in 45 CFR 160.103, and all information contained therein provided to the State by the Consultant in connection with its performance of service under this Agreement shall belong to and is the property of the State and will not be used in any way by the Consultant without the written consent of the State.

Paper, reports, forms, software programs, source code(s) and other materials which are a part of the work under this Agreement will not be copyrighted without written approval of the State. In the unlikely event that any copyright does not fully belong to the State, the State nonetheless reserves a royalty-free, non-exclusive, and irrevocable license to reproduce, publish, and otherwise use, and to authorize others to use, any such work for government purposes.

Consultant agrees to return all information received from the State to State's custody upon the end of the term of this Agreement, unless otherwise agreed in a writing signed by both parties.

11. TERMINATION:

This Agreement may be terminated by either party hereto upon thirty (30) days written notice. In the event the Consultant breaches any of the terms or conditions hereof, this Agreement may be terminated by the State for cause at any time, with or without notice. Upon termination of this Agreement, all accounts and payments shall be processed according to financial arrangements set forth herein for services rendered to date of termination.

12. FUNDING:

This Agreement depends upon the continued availability of appropriated funds and expenditure authority from the Legislature for this purpose. If for any reason the Legislature fails to appropriate funds or grant expenditure authority, or funds become unavailable by operation of the law or federal funds reduction, this Agreement will be terminated by the State. Termination for any of these reasons is not a default by the State nor does it give rise to a claim against the State.

13. ASSIGNMENT AND AMENDMENTS:

This Agreement may not be assigned without the express prior written consent of the State. This Agreement may not be amended except in writing, which writing shall be expressly identified as a part hereof, and be signed by an authorized representative of each of the parties hereto.

14. CONTROLLING LAW:

This Agreement shall be governed by and construed in accordance with the laws of the State of South Dakota, without regard to any conflicts of law principles, decisional law, or statutory provision which would require or permit the application of another jurisdiction's substantive law. Venue for any lawsuit pertaining to or affecting this Agreement shall be resolved in the Circuit Court, Sixth Judicial Circuit, Hughes County, South Dakota.

15. SUPERCESSION:

All prior discussions, communications and representations concerning the subject matter of this Agreement are superseded by the terms of this Agreement, and except as specifically provided herein, this Agreement constitutes the entire agreement with respect to the subject matter hereof.

16. IT STANDARDS:

Any software or hardware provided under this Agreement will comply with state standards which can be found at http://bit.sd.gov/standards/.

17. SEVERABILITY:

In the event that any provision of this Agreement shall be held unenforceable or invalid by any court of competent jurisdiction, such holding shall not invalidate or render unenforceable any other provision of this Agreement, which shall remain in full force and effect.

18. NOTICE:

Any notice or other communication required under this Agreement shall be in writing and sent to the address set forth above. Notices shall be given by and to the Division being contracted with on behalf of the State, and by the Consultant, or such authorized designees as either party may from time to time designate in writing. Notices or communications to or between the parties shall be deemed to have been delivered when mailed by first class mail, provided that notice of default or termination shall be sent by registered or certified mail, or, if personally delivered, when received by such party.

19. SUBCONTRACTORS:

The Consultant may not use subcontractors to perform the services described herein without express prior written consent from the State. The State reserves the right to reject any person from the Agreement presenting insufficient skills or inappropriate behavior.

The Consultant will include provisions in its subcontracts requiring its subcontractors to comply with the applicable provisions of this Agreement, to indemnify the State, and to provide insurance coverage for the benefit of the State in a manner consistent with this Agreement. The Consultant will cause its subcontractors, agents, and employees to comply with applicable federal, state and local laws, regulations, ordinances, guidelines, permits and requirements and will adopt such review and inspection procedures as are necessary to assure such compliance. The State, at its option, may require the vetting of any subcontractors. The Consultant is required to assist in this process as needed.

20. STATE'S RIGHT TO REJECT:

The State reserves the right to reject any person or entity from performing the work or services contemplated by this Agreement, who present insufficient skills or inappropriate behavior.

21. HOLD HARMLESS:

The Consultant agrees to hold harmless and indemnify the State of South Dakota, its officers, agents and employees, from and against any and all actions, suits, damages, liability or other proceedings which may arise as the result of performing services hereunder. This section does not require the Consultant to be responsible for or defend against claims or damages arising solely from errors or omissions of the State, its officers, agents or employees.

22. INSURANCE:

Before beginning work under this Agreement, Consultant shall furnish the State with properly executed Certificates of Insurance which shall clearly evidence all insurance required in this Agreement. The Consultant, at all times during the term of this Agreement, shall obtain and maintain in force insurance coverage of the types and with the limits listed below. In the event a substantial change in insurance, issuance of a new policy, cancellation or nonrenewal of the policy, the Consultant agrees to provide immediate notice to the State and provide a new certificate of insurance showing continuous coverage in the amounts required. Consultant shall furnish copies of insurance policies if requested by the State.

A. Commercial General Liability Insurance:

Consultant shall maintain occurrence-based commercial general liability insurance or an equivalent form with a limit of not less than \$1,000,000 for each occurrence. If such insurance contains a general aggregate limit, it shall apply separately to this Agreement or be no less than two times the occurrence limit.

B. Business Automobile Liability Insurance:

Consultant shall maintain business automobile liability insurance or an equivalent form with a limit of not less than \$500,000 for each accident. Such insurance shall include coverage for owned, hired, and non-owned vehicles.

C. Worker's Compensation Insurance:

Consultant shall procure and maintain Workers' Compensation and employers' liability insurance as required by South Dakota

D. Professional Liability Insurance:

Consultant agrees to procure and maintain professional liability insurance with a limit not less than \$1,000,000.

(Medical Health Professional shall maintain current general professional liability insurance with a limit of not less than one million dollars for each occurrence and three million dollars in the aggregate. Such insurance shall include South Dakota state employees as additional insureds in the event a claim, lawsuit, or other proceeding is filed against a state employee as a result of the services provided pursuant to this Agreement. If insurance provided by Medical Health Professional is provided on a claim made basis, then Medical Health Professional shall provide "tail" coverage for a period of five years after the termination of coverage.)

23. CERTIFICATION REGARDING DEBARMENT, SUSPENSION, INELIGIBILITY, AND VOLUNTARY EXCLUSION:

Consultant certifies, by signing this Agreement, that neither it nor its principals are presently debarred, suspended, proposed for debarment, declared ineligible, or voluntarily excluded from participation in this transaction by the federal government or any state or local government department or agency. Consultant further agrees that it will immediately notify the State if during the term of this Agreement either it or its principals become subject to debarment, suspension or ineligibility from participating in transactions by the federal government, or by any state or local government department or agency.

24. CONFLICT OF INTEREST:

Consultant agrees to establish safeguards to prohibit employees or other persons from using their positions for a purpose that constitutes or presents the appearance of personal or organizational conflict of interest, or personal gain as contemplated by SDCL 5-18A-17 through 5-18A-17.6. Any potential conflict of interest must be disclosed in writing. In the event of a conflict of interest, the Consultant expressly agrees to be bound by the conflict resolution process set forth in SDCL 5-18A-17 through 5-18A-17.6.

25. CONFIDENTIALITY OF INFORMATION:

For the purpose of the sub-paragraph, "State Proprietary Information" shall include all information disclosed to the Consultant by the State. Consultant acknowledges that it shall have a duty to not disclose any State Proprietary Information to any third person for any reason without the express written permission of a State officer or employee with authority to authorize the disclosure. Consultant shall not: (i) disclose any State Proprietary Information to any third person unless otherwise specifically allowed under this Agreement; (ii) make any use of State Proprietary Information except to exercise rights and perform obligations under this Agreement; (iii) make State Proprietary Information available to any of its employees, officers, agents or consultants except those who have agreed to obligations of confidentiality at least as strict as those set out in this Agreement and who have a need to know such information. Consultant is held to the same standard of care in guarding State Proprietary Information as it applies to its own confidential or proprietary information and materials of a similar nature, and no less than holding State Proprietary Information in the strictest confidence. Consultant shall protect confidentiality of the State's information from the time of receipt to the time that such information is either returned to the State or destroyed to the extent that it cannot be recalled or reproduced. State Proprietary Information shall not include information that (i) was in the public domain at the time it was disclosed to Consultant; (ii) was known to Consultant without restriction at the time of disclosure from the State; (iii) that is disclosed with the prior written approval of State's officers or employees having authority to disclose such information; (iv) was independently developed by Consultant without the benefit or influence of the State's information; (v) becomes known to Consultant without restriction from a source not connected to the State of South Dakota. State's Proprietary Information shall include names, social security numbers, employer numbers, addresses and all other data about applicants, employers or other clients to whom the State provides services of any kind. Consultant understands that this information is confidential and protected under applicable State law at SDCL 1-27-1.5, modified by SDCL 1-27-1.6, SDCL 28-1-29, SDCL 28-1-32, and SDCL 28-1-68 as applicable federal regulation and agrees to immediately notify the State if the information is disclosed, either intentionally or inadvertently. The parties mutually agree that neither of them shall disclose the contents of the Agreement except as required by applicable law or as necessary to carry out the terms of the Agreement or to enforce that party's rights under this Agreement. Consultant acknowledges that the State and its agencies are public entities and thus are bound by South Dakota open meetings and open records laws. It is therefore not a breach of this Agreement for the State to take any action that the State reasonably believes is necessary to comply with the South Dakota open records or open meetings laws. If work assignments performed in the course of this Agreement require additional security requirements or clearance, the Consultant will be required to undergo investigation.

26. REPORTING PROVISION:

Consultant agrees to report to the State any event encountered in the course of performance of this Agreement which results in injury to any person or property, or which may otherwise subject Consultant, or the State of South Dakota or its officers, agents or employees to liability. Consultant shall report any such event to the State immediately upon discovery.

Consultant's obligation under this section shall only be to report the occurrence of any event to the State and to make any other report provided for by their duties or applicable law. Consultant's obligation to report shall not require disclosure of any information subject to privilege or confidentiality under law (e.g., attorney-client communications). Reporting to the State under this section

shall not excuse or satisfy any obligation of Consultant to report any event to law enforcement or other entities under the requirements of any applicable law.

27. DAVIS-BACON ACT

When required by Federal program legislation, all prime construction contracts in excess of \$2,000 awarded by non-Federal entities must include a provision for compliance with the Davis-Bacon Act (40 U.S.C. 3141-3144, and 3146-3148) as supplemented by Department of Labor regulations (29 CFR Part 5, "Labor Standards Provisions Applicable to Contracts Covering Federally Financed and Assisted Construction").

28. COMPLIANCE WITH 40 U.S.C. 3702 AND 3704

Where applicable, all contracts awarded by the non-Federal entity in excess of \$100,000 that involve the employment of mechanics or laborers must include a provision for compliance with 40 U.S.C. 3702 and 3704, as supplemented by Department of Labor regulations (29 CFR Part 5).

29. FUNDING AGREEMENT AND "RIGHTS TO INVENTION"

If the Federal award meets the definition of "funding agreement" under 37 CFR §401.2 (a) and the Consultant wishes to enter into a contract with a small business firm or nonprofit organization regarding the substitution of parties, assignment or performance of experimental, developmental, or research work under that "funding agreement," the Consultant must comply with the requirements of 37 CFR Part 401, "Rights to Inventions Made by Nonprofit Organizations and Small Business Firms Under Government Grants, Contracts and Cooperative Agreements," and any implementing regulations issued by the awarding agency.

AUTHORIZED SIGNATURES: In witness hereto, the parties signify their agreement by affixing their sign	natures hereto.
Consultant Signature	Date
Consultant Printed Name	
State - DSS Division Director	Date
State - DSS Chief Financial Officer Laurie Mikkonen	Date
State – DSS Cabinet Secretary Laurie R. Gill	Date

DSS Purchase Order #22SC08
Consultant Contract # 22-0800-

State Agency Coding:

CFDA#					
Company					
Account					
Center Req					
Center User					
Dollar Total					
DSS Program	m Contact Person				
	Phone			_	
DSS Fisc	al Contact Person	Contra	ct Accountant		
	Phone	605 77	3-3586	_	
Consultan	t Program Contact	Person			
		Phone			
Consultan	it Program Email A	ddress			
		•			
Consult	ant Fiscal Contact	Person			
		Phone			
Consul	tant Fiscal Email A	ddress			

SDCL 1-24A-1 states that a copy of all consulting contracts shall be filed by the State agency with the State Auditor within five days after such contract is entered into and finally approved by the contracting parties. For further information about consulting contracts, see the State Auditor's policy handbook.

ATTACHMENT B – Cost Proposal Worksheet Sample
Please download the spreadsheet *RFP 2455 Attachment B Cost Proposal.xlsx* and return that with your proposal.

A	tachment B: Cost Pr	roposal for #	Attachment B: Cost Proposal for #2455 DBH Media Strategy and Awareness Campaign	nd Awareness Campa	du	
		Year 1 & 2 Budget	udget		Ongoing Annual Costs	ual Costs
	In total, the DBH has approximately \$2,000,000 to support a	proximately \$2	,,000,000 to support a			
	comprehensive media	campaign and	comprehensive media campaign and the development of a five-	Starting in year three, th	ie DBH has ap	Starting in year three, the DBH has approximately \$250,000 to support
	year strategic plan bet	ween year one	year strategic plan between year one and year two. Use the fields	ongoing costs per year	Use the fields	ongoing costs per year. Use the fields below to describe annual
	below to describe year I and y not be greater than \$2,000,000.	. I and year 2 o .000,000.	below to describe year I and year 2 costs. Iotal in Kow 34 should not be greater than \$2,000,000.	ongoing costs. Iotal in t	cow 34 should	ongoing costs. Iotal in Row 34 should not be greater than \$230,000.
	Budget	% of Total		Budget	% of Total	
	Recommendations	Budget	Activities/Comments	Recommendations	Budget	Activities/Comments
A. Strategic Planning Total	- \$	#DIV/0i		- \$	#DIV/0i	
Other (Describe in Comments)	- \$			- \$		
Other (Describe in Comments)	\$ -			. \$		
Other (Describe in Comments)	. \$. \$		
B. Creative Services Total- original creations	\$	#DIV/0i			#DIV/0i	
Television	. \$					
Print	- \$. \$		
Video				- \$		
Web/Social Media	\$ -			- \$		
Radio	\$ -			- \$		
Out-of-Home	\$ -			- \$		
Other (Describe in Comments)	. \$. \$		
C. Public Relation Services Total	. \$	#DIV/0i			#DIV/0i	
Other (Describe in Comments)	- \$			- \$		
Other (Describe in Comments)	. \$. \$		
Other (Describe in Comments)	. \$. \$		
D. Market Research Services Total	. \$	#DIV/0i			#DIV/0i	
Other (Describe in Comments)	. \$					
Other (Describe in Comments)				. \$		
Other (Describe in Comments)	\$.					
E. Additional Charges Total	- \$	#DIV/0i		. \$	#DIV/0i	
Clerical Support	\$ -			. \$		
Consultation with DBH staff	\$					
Attending in-state meetings	\$					
Phone consultations	\$ -					
Other charges (describe in comments)	\$ -					
Subtotal: Sections A through E	. \$	#DIV/0i		. \$	#DIV/0i	
F. Media Placement	. \$	#DIV/0i			#DIV/0i	
Traditional (TV, radio, print, out-of-home)	- \$			- \$		
Digital (online advertising, social media, etc.)	- \$					
Total: Sections A through F	. s			·		

RFP #2455 DBH MEDIA STRATEGY AND AWARENESS CAMPAIGN